



DANGOTE CEMENT PLC

**UNAUDITED INTERIM FINANCIAL STATEMENTS
FOR THE THREE MONTHS AND SIX MONTHS ENDED 30 JUNE 2021**

Dangote Cement Plc
For the three months and six months ended 30 June 2021

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Independent Auditors' Report on Review of Condensed Consolidated and Separate Interim Financial Statements

To the Shareholders of **Dangote Cement Plc**

Introduction

We have reviewed the accompanying condensed consolidated and separate interim financial statements of Dangote Cement Plc ("the Company") and its subsidiaries (together, "the group"), which comprise:

- the condensed consolidated and separate statements of financial position as at 30 June 2021;
- the condensed consolidated and separate statements of profit or loss for the three-month and six-month periods ended 30 June 2021;
- the condensed consolidated and separate statements of comprehensive income for the three-month and six-month periods ended 30 June 2021;
- the condensed consolidated and separate statements of changes in equity for the six-month period ended 30 June 2021
- the condensed consolidated and separate statements of cash flows for the six-month period ended 30 June 2021; and
- notes to the interim financial statements.

The Directors are responsible for the preparation and presentation of these condensed consolidated and separate interim financial statements in accordance with IAS 34, '*Interim Financial Reporting*'. Our responsibility is to express a conclusion on these condensed consolidated and separate interim financial statements based on our review.

Scope of Review

We conducted our review in accordance with International Standard on Review Engagements 2410, "*Review of Interim Financial Information Performed by the Independent Auditor of the Entity*". A review of interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

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Registered in Nigeria No BN 986925

Partners:

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Ayodele H. Othiwa	Lawrence C. Amadi	Olusegun A. Sowande	



Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying 30 June 2021 condensed consolidated and separate interim financial statements are not prepared, in all material respects, in accordance with IAS 34, '*Interim Financial Reporting*'.

Other Matter

The condensed consolidated and separate interim financial statements of Dangote Cement Plc ("the Company") and its subsidiaries (together, "the Group") for the three-month and six-month periods ended 30 June 2020 were reviewed by another auditor who expressed an unmodified review conclusion on those statements on 24 July 2020.

A handwritten signature in black ink, appearing to read 'Goodluck C. Obi'.

Goodluck C. Obi, FCA

FRC/2012/ICAN/00000000442

For: KPMG Professional Services

Chartered Accountants

30 July 2021

Lagos, Nigeria



Dangote Cement Plc
Condensed consolidated and separate statements of profit or loss
For the three months and six months ended 30 June 2021

	Notes	Group					Company				
		3 months ended	6 months ended	3 months ended	6 months ended	Year ended	3 months ended	6 months ended	3 months ended	6 months ended	Year ended
		30/06/2021	30/06/2021	30/06/2020	30/06/2020	31/12/2020	30/06/2021	30/06/2021	30/06/2020	30/06/2020	31/12/2020
		₦'million	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million
Revenue	3	357,894	690,545	227,670	476,852	1,034,196	254,455	494,139	153,041	332,377	719,945
Production cost of sales	5	(148,119)	(276,115)	(98,095)	(202,420)	(437,970)	(94,835)	(170,787)	(45,807)	(101,052)	(225,744)
Gross profit		209,775	414,430	129,575	274,432	596,226	159,620	323,352	107,234	231,325	494,201
Administrative expenses	6	(14,945)	(30,709)	(13,214)	(26,051)	(60,339)	(8,158)	(16,313)	(7,740)	(14,790)	(32,289)
Selling and distribution expenses	7	(46,516)	(87,575)	(36,279)	(77,642)	(153,719)	(31,851)	(60,639)	(27,366)	(59,145)	(112,919)
Other income	8	2,139	6,051	1,618	2,740	4,754	3,815	5,870	1,365	2,365	1,922
Impairment of financial assets		-	-	-	-	(188)	-	-	-	-	(3,318)
Profit from operating activities		150,453	302,197	81,700	173,479	386,734	123,426	252,270	73,493	159,755	347,597
Finance income	9	11,426	9,408	4,936	10,226	29,814	20,374	41,820	11,736	62,958	112,031
Finance costs	9	(10,726)	(30,351)	(11,842)	(20,854)	(43,988)	(7,065)	(18,423)	(8,379)	(13,689)	(28,881)
Share of profit from associates		-	-	-	-	750	-	-	-	-	-
Profit before tax		151,153	281,254	74,794	162,851	373,310	136,735	275,667	76,850	209,024	430,747
Income tax expense	11.1	(49,233)	(89,624)	(9,243)	(36,708)	(97,242)	(39,340)	(79,089)	(6,864)	(34,277)	(78,138)
Profit for the period/year		101,920	191,630	65,551	126,143	276,068	97,395	196,578	69,986	174,747	352,609
Profit for the period/year attributable to:											
Owners of the Company	10	100,597	190,554	65,536	126,900	275,080	97,395	196,578	69,986	174,747	352,609
Non-controlling interests		1,323	1,076	15	(757)	988	-	-	-	-	-
		101,920	191,630	65,551	126,143	276,068	97,395	196,578	69,986	174,747	352,609
Earnings per share, basic and diluted (Naira)	10	5.92	11.21	3.85	7.45	16.14	5.73	11.56	4.11	10.25	20.69

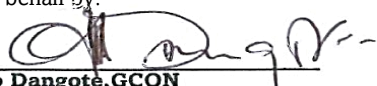
Dangote Cement Plc
Condensed consolidated and separate statements of comprehensive Income
For the three months and six months ended 30 June 2021

	Group					Company				
	3 months ended 30/06/2021	6 months ended 30/06/2021	3 months ended 30/06/2020	6 months ended 30/06/2020	Year ended 31/12/2020	3 months ended 30/06/2021	6 months ended 30/06/2021	3 months ended 30/06/2020	6 months ended 30/06/2020	Year ended 31/12/2020
	N'million	N'million	N'million	N'million	N'million	N'million	N'million	N'million	N'million	N'million
Profit for the period/year	101,920	191,630	65,551	126,143	276,068	97,395	196,578	69,986	174,747	352,609
Other comprehensive income, net of income tax:										
<i>Items that may be reclassified subsequently to profit or loss:</i>										
Exchange differences on translating net investments in foreign operations	3,959	(5,561)	(2,031)	(12,065)	(509)	-	-	-	-	-
Other comprehensive income/loss for the period/year, net of income tax	3,959	(5,561)	(2,031)	(12,065)	(509)	-	-	-	-	-
Total comprehensive income for the period/year	105,879	186,069	63,520	114,078	275,559	97,395	196,578	69,986	174,747	352,609
Total comprehensive income for the period/year attributable to:										
Owners of the Company	102,532	183,193	63,249	115,527	271,787	97,395	196,578	69,986	174,747	352,609
Non-controlling interests	3,347	2,876	271	(1,449)	3,772	-	-	-	-	-
	105,879	186,069	63,520	114,078	275,559	97,395	196,578	69,986	174,747	352,609

Dangote Cement Plc
Condensed consolidated and separate statements of financial position
As at 30 June 2021

		Group		Company	
	Notes	30/06/2021 N'million	31/12/2020 N'million	30/06/2021 N'million	31/12/2020 N'million
ASSETS					
Non-current assets					
Property, plant and equipment	12	1,396,538	1,390,687	536,504	551,926
Intangible assets	13	4,976	4,554	178	180
Right of use assets	14	18,493	12,594	1,406	1,164
Investments in subsidiaries	15.2	-	-	162,269	162,246
Investment in associate	15.3	5,711	5,711	1,582	1,582
Prepayments	16	18,144	37,213	1,957	19,605
Deferred tax assets	11.4	7,957	11,708	-	-
Lease receivables	17	7,036	9,846	7,036	9,846
Receivables from Subsidiaries	18	-	-	870,890	815,463
Total non-current assets		1,458,855	1,472,313	1,581,822	1,562,012
Current assets					
Inventories	19	150,384	108,270	76,971	54,545
Trade and other receivables	20	42,889	35,194	16,028	14,829
Prepayments and other current assets	21	263,000	248,561	442,532	405,066
Lease receivables	17	5,672	5,249	5,672	5,249
Current tax assets	11.2	2,174	7,029	1,921	5,511
Cash and cash equivalents	22	151,705	145,835	70,394	68,848
Total current assets		615,824	550,138	613,518	554,048
TOTAL ASSETS		2,074,679	2,022,451	2,195,340	2,116,060
LIABILITIES					
Current liabilities					
Trade and other payables	23	356,573	349,388	142,785	140,245
Lease liabilities	29	1,852	2,073	371	158
Current tax liabilities	11.3	98,847	59,781	97,369	58,117
Financial liabilities	24	362,626	335,011	281,063	258,280
Other current liabilities	26	103,644	83,460	119,556	81,709
Derivatives	24(c)	117	104	117	104
Total current liabilities		923,659	829,817	641,261	538,613
Non current liabilities					
Deferred tax liabilities	11.5	126,985	122,980	120,034	117,762
Financial liabilities	24	197,604	158,908	147,447	98,577
Lease liabilities	29	8,040	7,772	-	130
Deferred revenue	25	412	374	-	-
Provisions	28	8,917	8,049	5,652	5,049
Employee benefit obligations		4,028	3,581	3,996	3,552
Total non-current liabilities		345,986	301,664	277,129	225,070
Total liabilities		1,269,645	1,131,481	918,390	763,683
Net assets		805,034	890,970	1,276,950	1,352,377
EQUITY					
Share capital	30	8,520	8,520	8,520	8,520
Share premium	30	42,430	42,430	42,430	42,430
Treasury shares		(9,833)	(9,833)	(9,833)	(9,833)
Capital contribution		2,877	2,877	2,828	2,828
Currency translation reserve		45,320	52,681	-	-
Retained earnings		697,820	779,271	1,233,005	1,308,432
Equity attributable to owners of the company		787,134	875,946	1,276,950	1,352,377
Non-controlling interest		17,900	15,024	-	-
Total equity		805,034	890,970	1,276,950	1,352,377
TOTAL EQUITY AND LIABILITIES		2,074,679	2,022,451	2,195,340	2,116,060

These financial statements were approved and authorised for issue by the Board of Directors on 29 July 2021 and were signed on its behalf by:


Aliko Dangote, GCON
Chairman, Board of Directors
FRC/2013/IODN/00000001766


Michel Pucheros
Group Chief Executive Officer/GMD
FRC/2017/IODN/00000015919


Guillaume Moyen
Group Chief Finance Officer
FRC/2019/001/00000020239

Dangote Cement Plc

Condensed consolidated statement of changes in equity For the six months ended 30 June 2021

	Group								
	Share capital ₦'million	Share premium ₦'million	Treasury Shares ₦'million	Retained earnings ₦'million	Currency translation reserve ₦'million	Capital contribution ₦'million	Attributable to the owners of the parent ₦'million	Non - controlling interests ₦'million	Total equity ₦'million
Balance at 1 January 2020	8,520	42,430	-	776,839	55,974	2,877	886,640	11,297	897,937
Profit for the period	-	-	-	126,900	-	-	126,900	(757)	126,143
Other comprehensive loss for the period, net of tax	-	-	-	-	(11,373)	-	(11,373)	(692)	(12,065)
Total comprehensive income/(loss) for the period	-	-	-	126,900	(11,373)	-	115,527	(1,449)	114,078
Payment of dividends	-	-	-	(272,648)	-	-	(272,648)	-	(272,648)
Balance at 30 June 2020	8,520	42,430	-	631,091	44,601	2,877	729,519	9,848	739,367
Balance at 1 January 2021	8,520	42,430	(9,833)	779,271	52,681	2,877	875,946	15,024	890,970
Profit for the period	-	-	-	190,554	-	-	190,554	1,076	191,630
Other comprehensive loss for the period, net of tax	-	-	-	-	(7,361)	-	(7,361)	1,800	(5,561)
Total comprehensive income/(loss) for the period	-	-	-	190,554	(7,361)	-	183,193	2,876	186,069
Payment of dividends	-	-	-	(272,005)	-	-	(272,005)	-	(272,005)
Balance at 30 June 2021	8,520	42,430	(9,833)	697,820	45,320	2,877	787,134	17,900	805,034

Dangote Cement Plc

Condensed separate statement of changes in equity For the six months ended 30 June 2021

	Company					
	Share capital ₦'million	Share premium ₦'million	Treasury Shares ₦'million	Capital contribution ₦'million	Retained earnings ₦'million	Total equity ₦'million
Balance at 1 January 2020	8,520	42,430	-	2,828	1,228,471	1,282,249
Profit for the period	-	-	-	-	174,747	174,747
Other comprehensive income for the period, net of tax	-	-	-	-	-	-
Total comprehensive income for the period	-	-	-	-	174,747	174,747
Payment of dividends	-	-	-	-	(272,648)	(272,648)
Balance at 30 June 2020	8,520	42,430	-	2,828	1,130,570	1,184,348
Balance at 1 January 2021	8,520	42,430	(9,833)	2,828	1,308,432	1,352,377
Profit for the period	-	-	-	-	196,578	196,578
Other comprehensive income for the period, net of tax	-	-	-	-	-	-
Total comprehensive income for the period	-	-	-	-	196,578	196,578
Payment of dividends	-	-	-	-	(272,005)	(272,005)
Balance at 30 June 2021	8,520	42,430	(9,833)	2,828	1,233,005	1,276,950

Dangote Cement Plc
Condensed consolidated and separate statements of cash flows
For the six months ended 30 June 2021

		Group			Company		
	Notes	6 months ended 30/06/2021 N'million	6 months ended 30/06/2020 N'million	Year ended 31/12/2020 N'million	6 months ended 30/06/2021 N'million	6 months ended 30/06/2020 N'million	Year ended 31/12/2020 N'million
Cash flows from operating activities							
Profit before tax		281,254	162,851	373,310	275,667	209,024	430,747
Adjustments for:							
Depreciation and amortisation	12, 13 & 14	48,868	44,592	89,538	27,456	27,031	54,571
Write off and impairment of property plant and equipment		-	-	1,850	-	-	-
Interest expenses	9	24,814	20,628	43,971	17,830	13,463	28,881
Interest income	9	(9,408)	(5,226)	(13,183)	(22,613)	(20,532)	(41,238)
Net exchange (gain)/loss on borrowings and non-operating assets		486	(6,113)	(19,229)	(18,820)	(43,078)	(72,594)
Change in derivatives		13	-	104	13	-	104
Share of profit from associate		-	-	(750)	-	-	-
Amortisation of deferred revenue		(4)	(93)	(148)	(28)	(69)	(119)
Provisions		868	1,151	4,365	603	536	3,099
Provision for employee benefits obligations		447	-	3,581	444	-	3,552
Other adjustments		-	-	118	-	-	118
(Gain)/loss on disposal of property, plant and equipment		(358)	-	4	(358)	-	4
		346,980	217,790	483,531	280,194	186,375	407,125
Changes in working capital:							
Change in inventories		(42,114)	2,423	3,677	(22,426)	3,909	9,086
Change in trade and other receivables		(8,093)	(12,073)	(4,775)	(1,199)	(9,960)	(2,803)
Change in trade and other payables		11,344	6,022	51,446	6,699	8,343	(2,805)
Change in prepayments and other current assets		(14,909)	(7,319)	(51,519)	(6,068)	(6,105)	(42,702)
Change in other current liabilities		18,761	46,805	43,129	28,834	38,659	41,415
		311,969	253,648	525,489	286,034	221,221	409,316
Change in lease receivables	11.2 & 11.3	4,363	3,794	7,393	4,363	3,794	7,393
Income tax paid		(14,879)	(2,792)	(20,997)	(12,300)	(1,178)	(18,419)
Net cash generated from operating activities		301,453	254,650	511,885	278,097	223,837	398,290
Cash flows from Investing activities							
Interest received		8,475	4,146	8,438	6,775	2,499	5,035
Acquisition of intangible assets	13	(280)	(56)	(551)	(29)	(24)	(142)
Additional receivables from subsidiaries		-	-	-	(55,201)	(23,997)	(73,136)
Repayment by subsidiaries		-	-	-	11,122	2,480	10,760
Loan given to parent company	21	(6,600)	(30,000)	(70,000)	(6,600)	(30,000)	(70,000)
Proceeds from disposal of property, plant and equipment		1,215	-	-	1,215	-	-
Acquisition of investment		-	-	-	(23)	(25)	(25)
Acquisition of property, plant and equipment		(47,690)	(65,147)	(210,370)	(3,803)	(33,628)	(71,827)
Additions to property, plant and equipment	12	(57,821)	(83,162)	(224,005)	(12,513)	(47,998)	(57,095)
Change in prepayments for property, plant and equipment		4,464	4,834	14,452	3,043	1,189	(13,915)
Net suppliers' credit obtained/(repaid)		5,667	13,181	(817)	5,667	13,181	(817)
Net cash used in investing activities		(44,880)	(91,057)	(272,483)	(46,544)	(82,695)	(199,335)
Cashflows from Financing activities							
Interest paid		(26,648)	(26,141)	(48,288)	(19,279)	(19,929)	(35,339)
Lease payment		(840)	(920)	(1,202)	(506)	(256)	(585)
Shares buy-back		(9,833)	-	-	(9,833)	-	-
Dividends paid		(272,005)	(272,648)	(272,693)	(272,005)	(272,648)	(272,648)
Loans obtained		166,170	261,323	500,786	164,860	255,087	477,406
Loans repaid		(157,036)	(181,585)	(377,861)	(145,491)	(170,592)	(354,728)
Net cash used in financing activities		(300,192)	(219,971)	(199,258)	(282,254)	(208,338)	(185,894)
(Decrease)/Increase in cash and cash equivalents		(43,619)	(56,378)	40,144	(50,701)	(67,196)	13,061
Cash and cash equivalents at beginning of period/year		141,039	112,091	112,091	68,848	55,787	55,787
Effects of exchange rate changes		(4,112)	(4,702)	(11,196)	-	-	-
Cash and cash equivalents at end of the period/year		93,308	51,011	141,039	18,147	(11,409)	68,848

Dangote Cement Plc

Notes to the condensed consolidated and separate interim financial statements For the three months and six months ended 30 June 2021

1 General Information

Dangote Cement Plc ("the Company") was incorporated in Nigeria as a public limited liability company on 4th November 1992 and commenced operations in January 2007 under the name Obajana Cement Plc. The name was changed on 14th July 2010 to Dangote Cement Plc.

Its parent company is Dangote Industries Limited ("DIL" or "the Parent Company"). Its ultimate controlling party is Alhaji Aliko Dangote.

The registered address of the Company is located at 1 Alfred Rewane Road, Ikoyi, Lagos, Nigeria.

The principal activity of the Company and its subsidiaries (together referred to as "the Group") is to operate plants for the preparation, manufacture, and distribution of cement and related products. The Company's production activities are currently undertaken at Obajana town in Kogi State, Gboko in Benue State and Ibese in Ogun State; all in Nigeria. Information in respect of the subsidiaries locations is disclosed in note 15.

The condensed consolidated interim financial statements of the Group for the period ended 30 June 2021 comprise the Company and its subsidiaries.

The condensed separate interim financial statements of the Company for the period ended 30 June 2021 comprise the Company only.

1.1 Securities trading policy

The Board has established an Insider Trading Policy designed to prohibit dealing in Dangote Cement Plc. shares or securities on the basis of potentially price-sensitive information that is not yet in the public domain. This is in line with the Rules of the NSE, the Investment and Securities Act (ISA) 2007 and the SEC Rules and Regulations. Having enquired, we can confirm that all Directors complied with the Insider Trading Policy during the period under review. We also confirm that the free float of the Company is in compliance with the NSE's free float requirements, as its value is above the threshold of ₦40 billion (forty billion naira) as mandated by the NSE. (Note 30.1)

2 Significant accounting policies

The Group and Company's financial statements for the year ended 31 December 2020 have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board ("IASB"), and interpretations issued by the International Financial Reporting Interpretations Committee of the IASB (together "IFRS") and requirements of the Companies and Allied Matters Act (CAMA) of Nigeria and the Financial Reporting Council (FRC) Act of Nigeria.

Dangote Cement Plc. Group has consistently applied the same accounting policies and methods of computation in its condensed consolidated and separate interim financial statements as in its 2020 annual financial statements except for the application of new standards. None of the new standards, interpretations and amendments, effective for the first time from 1 January 2021, have had a material effect on the condensed consolidated and separate interim financial statements.

Standards issued but not yet effective

A number of new standards and amendments to standards are effective for annual periods beginning on or after 1 January 2021 and earlier application is permitted; however, the Group has not early adopted any of the forthcoming new or amended to standards in preparing these condensed consolidated and separate interim financial statements.

Basis of preparation

These condensed consolidated and separate interim financial statements for the three months and six months period ended 30 June 2021 have been prepared in accordance with IAS 34 Interim Financial Reporting, and should be read in conjunction with the Group and Company's last annual consolidated and separate financial statements as at and for the year ended 31 December 2020 ("last annual consolidated and separate financial statements"). They do not include all the information required for a complete set of financial statements prepared in accordance with IFRS Standards. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group and Company's financial position and performance since last annual consolidated and separate financial statements.

The condensed consolidated and separate interim financial statements have been prepared on the historical cost basis except for derivatives at fair value. Historical cost is generally based on the fair value of the consideration given in exchange for assets.

Fair values

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability that market participants would take into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure in these condensed consolidated interim financial statements is determined on such a basis, except for leasing transactions that are within the scope of IFRS 16, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in IAS 2 or value in use in IAS 36. Derivatives are carried at fair value.

Basis of consolidation

The Group condensed interim financial statements incorporate the financial statements of the Company and its subsidiaries made up to 30 June 2021. Control is achieved where the investor; (i) has power over the investee entity (ii) is exposed, or has rights, to variable returns from the investee entity as a result of its involvement, and (iii) can exercise some power over the investee to affect its returns.

The Company reassesses whether or not it still controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

The financial statements of subsidiaries are included in the condensed consolidated interim financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Group.

Income and expenses of subsidiaries acquired or disposed of during the period are included in the condensed consolidated statement of profit or loss and condensed consolidated statement of comprehensive income from the effective date of acquisition and up to the effective date of disposal, as appropriate. Total comprehensive income of subsidiaries is attributed to the owners' of the Company and to the non-controlling interests even if this results in the non-controlling interest having a deficit balance.

In the Company's condensed separate interim financial statements, investments in subsidiaries are carried at cost less any impairment that has been recognised in profit or loss.

Notes to the condensed consolidated and separate interim financial statements
For the three months and six months ended 30 June 2021

3 REVENUE

	Group				Company			
	3 months ended 30/06/2021	6 months ended 30/06/2021	3 months ended 30/06/2020	6 months ended 30/06/2020	3 months ended 30/06/2021	6 months ended 30/06/2021	3 months ended 30/06/2020	6 months ended 30/06/2020
Volumes	'000 tonnes	'000 tonnes	'000 tonnes	'000 tonnes	'000 tonnes	'000 tonnes	'000 tonnes	'000 tonnes
Cement production and bagging capacity (for the year)	48,550	48,550	45,550	45,550	29,250	29,250	29,250	29,250
Production volume*	7,799	14,519	5,631	11,674	5,076	9,683	3,507	7,398
Trade cement purchase	392	486	-	540	258	608	-	-
(Increase)/decrease in stocks**	(435)	272	185	(100)	(373)	(422)	(115)	12
Sales volume*	7,756	15,277	5,816	12,114	4,961	9,869	3,392	7,410

* includes both cement and clinker volumes

** (Increase)/decrease in stocks refers to the difference between the opening and closing stocks for the period.

An analysis of revenue in naira is as follows:

	Group				Company			
	3 months ended 30/06/2021	6 months ended 30/06/2021	3 months ended 30/06/2020	6 months ended 30/06/2020	3 months ended 30/06/2021	6 months ended 30/06/2021	3 months ended 30/06/2020	6 months ended 30/06/2020
Revenue from contracts with customers	N'million	N'million	N'million	N'million	N'million	N'million	N'million	N'million
Revenue from sales of cement & clinker	357,894	690,545	227,670	476,840	254,455	494,139	153,041	332,377
Revenue from sales of other products	-	-	-	12	-	-	-	-
Cement sales value	357,894	690,545	227,670	476,852	254,455	494,139	153,041	332,377

All group sales exclude intra-group sales.

4 Segment Information

4.1 Products and services from which reportable segments derive their revenue

The Executive Management Committee is the Company's Chief Operating Decision Maker. Management has determined operating segments based on the information reported and reviewed by the Executive Management Committee for the purposes of allocating resources and assessing performance. The Executive Management Committee reviews internal management reports on at least a quarterly basis. These internal reports are prepared on the same basis as the accompanying consolidated and separate financial statements.

Segment information is presented in respect of the Group's reportable segments. For management purposes, the Group is organised into business units by geographical areas in which the Group operates. The Group has 2 reportable segments based on location of the principal operations as follows:

- Nigeria (includes Company and all subsidiaries operating in Nigeria. See Note 15.1)
- Pan Africa (includes entities operating outside Nigeria. See Note 15.1)

Segment revenues and results

Performance is measured based on segment sales revenue, Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA) and profit from operating activities, as included in the internal management reports that are reviewed by the Executive Management Committee. Segment sales revenue, EBITDA and profit from operating activities are used to measure performance as management believes that such information is the most relevant in evaluating results of certain segments relative to other entities that operate within these industries.

The following is an analysis of the Group's revenue and results by reportable segment:

Group	3 months ended 30/06/2021				
	Nigeria	Pan Africa	Central Administra- tive cost	Eliminations	Total
	N'million	N'million	N'million	N'million	N'million
Revenue	254,455	105,530	-	(2,091)	357,894
EBITDA*	153,298	23,502	(4,582)	876	173,094
Other Income	1,352	1,061	-	(274)	2,139
Profit from operating activities	139,569	14,233	(4,582)	1,233	150,453
Profit/(loss) for the period	115,321	(12,123)	(4,582)	3,304	101,920

* represents earnings before interest, taxes, depreciation, amortisation & impairment

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Notes to the condensed consolidated and separate interim financial statements For the three months and six months ended 30 June 2021

4 Segment Information continued

Group	6 months ended 30/06/2021				
	Nigeria ₦'million	Pan Africa ₦'million	Central Administra- tive cost ₦'million	Eliminations ₦'million	Total ₦'million
Revenue	494,139	198,497	-	(2,091)	690,545
EBITDA*	311,178	47,184	(8,173)	876	351,065
Other Income	3,407	3,063	-	(419)	6,051
Profit from operating activities	279,684	29,019	(8,173)	1,667	302,197
Profit/(loss) for the period	219,097	(27,913)	(8,173)	8,619	191,630

* represents earnings before interest, taxes, depreciation, amortisation & impairment

Total segment operating profit agrees to the profit from operating activities. A reconciliation of profit from operating activities to profit before tax is presented on the face of the profit and loss account.

Group	3 months ended 30/06/2020				
	Nigeria ₦'million	Pan Africa ₦'million	Central Administra- tive cost ₦'million	Eliminations ₦'million	Total ₦'million
Revenue	153,041	75,179	-	(550)	227,670
EBITDA*	91,058	16,880	(3,789)	(301)	103,848
Other Income	1,365	1,366	-	(1,113)	1,618
Profit from operating activities	77,545	7,824	(3,789)	120	81,700
Profit/(loss) for the period	74,038	(4,296)	(3,789)	(402)	65,551

Group	6 months ended 30/06/2020				
	Nigeria ₦'million	Pan Africa ₦'million	Central Administra- tive cost ₦'million	Eliminations ₦'million	Total ₦'million
Revenue	332,377	145,025	-	(550)	476,852
EBITDA*	194,423	31,507	(7,558)	(301)	218,071
Other Income	2,365	2,599	-	(2,224)	2,740
Profit from operating activities	167,384	13,112	(7,558)	541	173,479
Profit/(loss) for the period	182,376	(52,352)	(7,558)	3,677	126,143

* represents earnings before interest, taxes, depreciation, amortisation & impairment.

A reconciliation of Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA) to the profit for the period is presented below:

	Group			
	3 months ended 30/06/2021 ₦'million	6 months ended 30/06/2021 ₦'million	3 months ended 30/06/2020 ₦'million	6 months ended 30/06/2020 ₦'million
EBITDA	173,094	351,065	103,848	218,071
Depreciation, amortisation and impairment	(22,641)	(48,868)	(22,148)	(44,592)
Profit from operating activities	150,453	302,197	81,700	173,479
Finance income	11,426	9,408	4,936	10,226
Finance costs	(10,726)	(30,351)	(11,842)	(20,854)
Profit before tax	151,153	281,254	74,794	162,851
Income tax expense	(49,233)	(89,624)	(9,243)	(36,708)
Profit for the period	101,920	191,630	65,551	126,143

4.2 Segment assets and liabilities

	Nigeria ₦'million	Pan Africa ₦'million	Eliminations ₦'million	Total ₦'million
30 June 2021				
Total assets	2,259,684	928,511	(1,113,516)	2,074,679
Segment liabilities	970,021	1,221,314	(921,690)	1,269,645
31 December 2020				
Total assets	2,355,535	900,480	(1,233,564)	2,022,451
Segment liabilities	1,004,656	1,168,038	(1,041,213)	1,131,481

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Notes to the condensed consolidated and separate interim financial statements For the three months and six months ended 30 June 2021

5 Production cost of sales

	Group				Company			
	3 months ended	6 months ended	3 months ended	6 months ended	3 months ended	6 months ended	3 months ended	6 months ended
	30/06/2021	30/06/2021	30/06/2020	30/06/2020	30/06/2021	30/06/2021	30/06/2020	30/06/2020
	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million
Material consumed	44,656	93,974	33,089	64,058	30,553	65,409	10,386	21,227
Fuel & power consumed	58,277	98,978	30,981	64,497	40,484	64,473	18,527	40,449
Royalty (Note 5(a))	409	776	318	628	187	360	149	300
Salaries and related staff costs	9,777	18,598	8,525	17,465	4,939	9,517	4,777	9,815
Depreciation & amortisation	16,556	36,924	15,631	31,571	9,770	19,225	9,402	18,845
Plant maintenance cost	13,961	20,680	7,046	14,249	8,832	10,937	3,842	7,101
Other production expenses (Increase)/decrease in finished goods and work in process	7,471 (2,988)	10,970 (4,785)	3,224 (719)	7,268 2,684	2,164 (2,094)	3,822 (2,956)	1,225 (2,501)	2,842 473
Total production cost of sales	148,119	276,115	98,095	202,420	94,835	170,787	45,807	101,052

(a) Royalty payable is charged based on volume of extraction made during the period.

6 Administrative expenses

	Group				Company			
	3 months ended	6 months ended	3 months ended	6 months ended	3 months ended	6 months ended	3 months ended	6 months ended
	30/06/2021	30/06/2021	30/06/2020	30/06/2020	30/06/2021	30/06/2021	30/06/2020	30/06/2020
	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million
Salaries and related staff costs	4,195	8,612	3,188	7,027	2,148	4,663	1,985	4,154
Corporate social responsibility	1,854	3,103	645	788	1,663	1,906	399	489
Management fee (Note 6(a))	1,291	2,305	1,356	2,574	1,291	2,305	1,356	2,574
Depreciation and Amortisation	1,701	3,327	1,502	3,044	628	1,242	581	1,165
Audit fees	126	274	151	336	56	115	76	143
Rent, rate and insurance	1,523	2,551	956	2,120	474	750	380	742
Repairs and maintenance	312	657	330	787	186	446	220	623
Travel expenses	735	1,475	573	1,126	237	625	434	723
Bank charges	851	1,526	396	743	303	517	156	274
Professional and consultancy fees	250	984	905	1,639	(21)	419	484	944
Security expenses	596	1,253	415	879	227	355	195	379
Janitorial and Office Cleaning	349	597	274	439	210	379	226	326
General administrative expenses	887	2,117	999	1,829	447	1,318	713	1,232
Others	275	1,928	1,524	2,720	309	1,273	535	1,022
Total administrative expenses	14,945	30,709	13,214	26,051	8,158	16,313	7,740	14,790

(a) The management fee is charged by Dangote Industries Limited (DIL) for management and corporate services provided to Dangote Cement Plc. (DCP). It is an apportionment of DIL's shared-service cost to DCP plus mark-up.

7 Selling and distribution expenses

	Group				Company			
	3 months ended	6 months ended	3 months ended	6 months ended	3 months ended	6 months ended	3 months ended	6 months ended
	30/06/2021	30/06/2021	30/06/2020	30/06/2020	30/06/2021	30/06/2021	30/06/2020	30/06/2020
	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million
Salaries and related staff costs	4,184	8,378	5,173	9,821	2,634	5,412	3,792	7,033
Depreciation	4,384	8,617	5,015	9,977	3,569	6,989	3,530	7,021
Advertisement and promotion	785	1,351	1,597	5,299	688	1,141	1,465	4,817
Haulage expenses	36,236	67,681	23,556	50,655	24,135	45,793	17,768	38,653
Others	927	1,548	938	1,890	825	1,304	811	1,621
Total selling and distribution expenses	46,516	87,575	36,279	77,642	31,851	60,639	27,366	59,145

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Notes to the condensed consolidated and separate interim financial statements For the three months and six months ended 30 June 2021

8 Other income

	Group				Company			
	3 months ended 30/06/2021 N'million	6 months ended 30/06/2021 N'million	3 months ended 30/06/2020 N'million	6 months ended 30/06/2020 N'million	3 months ended 30/06/2021 N'million	6 months ended 30/06/2021 N'million	3 months ended 30/06/2020 N'million	6 months ended 30/06/2020 N'million
Insurance claims	90	168	175	213	83	136	142	170
Government grant	21	47	39	83	12	29	33	70
Sundry income	2,028	5,836	1,404	2,444	3,720	5,705	1,190	2,125
Total other income	2,139	6,051	1,618	2,740	3,815	5,870	1,365	2,365

9 Finance income and costs

	Group				Company			
	3 months ended 30/06/2021 N'million	6 months ended 30/06/2021 N'million	3 months ended 30/06/2020 N'million	6 months ended 30/06/2020 N'million	3 months ended 30/06/2021 N'million	6 months ended 30/06/2021 N'million	3 months ended 30/06/2020 N'million	6 months ended 30/06/2020 N'million
Finance income								
Interest income	5,754	9,408	3,686	5,226	12,561	22,613	11,364	20,532
Others - foreign exchange gain	5,672	-	1,250	5,000	7,813	19,207	372	42,426
Total finance income	11,426	9,408	4,936	10,226	20,374	41,820	11,736	62,958
Finance costs								
Gross interest expenses	11,018	25,890	11,730	20,628	7,212	18,613	8,267	13,463
Less: amounts included in the cost of qualifying assets	(588)	(1,076)	-	-	(443)	(783)	-	-
Interest expenses	10,430	24,814	11,730	20,628	6,769	17,830	8,267	13,463
Foreign exchange loss	-	4,944	-	-	-	-	-	-
Other finance costs	296	593	112	226	296	593	112	226
Total finance costs	10,726	30,351	11,842	20,854	7,065	18,423	8,379	13,689

10 Earnings per share

	Group				Company			
	3 months ended 30/06/2021 N'million	6 months ended 30/06/2021 N'million	3 months ended 30/06/2020 N'million	6 months ended 30/06/2020 N'million	3 months ended 30/06/2021 N'million	6 months ended 30/06/2021 N'million	3 months ended 30/06/2020 N'million	6 months ended 30/06/2020 N'million
Profit for the period attributable to owners of the Company	100,597	190,554	65,536	126,900	97,395	196,578	69,986	174,747
Weighted average number of ordinary shares for the purposes of basic and diluted earnings per share (million)	17,000	17,000	17,041	17,041	17,000	17,000	17,041	17,041
Basic and diluted earnings per share (Naira)	5.92	11.21	3.85	7.45	5.73	11.56	4.11	10.25

There are no dilutive instruments. Consequently, Basic and diluted earnings per share are the same.

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Notes to the condensed consolidated and separate interim financial statements For the three months and six months ended 30 June 2021

11 Income tax

11.1	Income tax expense recognised in profit or loss	Group				Company			
		3 months ended	6 months ended	3 months ended	6 months ended	3 months ended	6 months ended	3 months ended	6 months ended
		30/06/2021 ₦'million	30/06/2021 ₦'million	30/06/2020 ₦'million	30/06/2020 ₦'million	30/06/2021 ₦'million	30/06/2021 ₦'million	30/06/2020 ₦'million	30/06/2020 ₦'million
	Current tax expense	(41,086)	(80,914)	(13,711)	(29,608)	(37,653)	(76,817)	(13,137)	(28,643)
	Deferred tax expense	(8,147)	(8,710)	4,468	(7,100)	(1,687)	(2,272)	6,273	(5,634)
	Total income tax expense recognised in the current period	(49,233)	(89,624)	(9,243)	(36,708)	(39,340)	(79,089)	(6,864)	(34,277)

Income tax expense is recognised at an amount determined by multiplying the profit/loss before tax for the interim reporting period by management's best estimate of the weighted average annual income tax rate expected for the full year, adjusted for the effect of certain items recognised in full in the interim period. As such, the effective tax rate in the Interim financial statements may differ from management's estimate of the effective tax rate for the annual financial statements.

11.2	Current tax assets	Group		Company	
		30/06/2021 ₦'million	31/12/2020 ₦'million	30/06/2021 ₦'million	31/12/2020 ₦'million
	Balance, beginning of the period/year	7,029	6,718	5,511	6,712
	Charge for the period/year	(769)	(10)	-	-
	Payments during the period/year	986	1,664	-	-
	Road infrastructure tax credit	21,675	5,511	21,675	5,511
	Tax credit utilised to offset current tax liabilities	(26,649)	(6,712)	(25,265)	(6,712)
	Effect of currency exchange difference	(98)	(142)	-	-
	Balance, end of the period/year	2,174	7,029	1,921	5,511

11.3	Current tax liabilities	Group		Company	
		30/06/2021 ₦'million	31/12/2020 ₦'million	30/06/2021 ₦'million	31/12/2020 ₦'million
	Balance, beginning of the period/year	59,781	49,932	58,117	49,127
	Charge for the period/year	80,145	38,055	76,817	35,493
	Payments during the period/year	(13,893)	(19,333)	(12,300)	(18,419)
	Withholding tax credit and grant utilized	(398)	(1,372)	-	(1,372)
	Tax credit utilised to offset current tax liabilities	(26,649)	(6,712)	(25,265)	(6,712)
	Effect of currency exchange difference	(139)	(789)	-	-
	Balance, end of the period/year	98,847	59,781	97,369	58,117

11.4	Deferred tax assets	Group		Company	
		30/06/2021 ₦'million	31/12/2020 ₦'million	30/06/2021 ₦'million	31/12/2020 ₦'million
	Balance, beginning of the period/year	11,708	44,768	-	14,356
	Charge for the period/year	(4,376)	(29,572)	-	(14,356)
	Effect of currency exchange difference	625	(3,488)	-	-
	Balance, end of the period/year	7,957	11,708	-	-

11.5	Deferred tax liabilities	Group		Company	
		30/06/2021 ₦'million	31/12/2020 ₦'million	30/06/2021 ₦'million	31/12/2020 ₦'million
	Balance, beginning of the period/year	122,980	93,841	117,762	89,473
	Charge for the period/year	4,334	29,615	2,272	28,289
	Effect of currency exchange difference	(329)	(476)	-	-
	Balance, end of the period/year	126,985	122,980	120,034	117,762

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12 Property, plant and equipment

12.1 Group

	Leasehold improvements and buildings	Plant and machinery	Motor vehicles	Aircraft	Furniture & equipment	Capital work-in- progress	Total
	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million	₦'million
Cost							
At 1 January 2020	224,329	1,058,081	218,375	4,028	11,414	193,628	1,709,855
Additions	1,640	50,232	1,975	-	583	169,575	224,005
Reclassifications	18,265	58,488	25,642	-	626	(103,021)	-
Transfers	-	(85)	-	-	-	472	387
Disposals	-	(63)	(7,098)	-	-	-	(7,161)
Write-off	(255)	-	(18)	-	(6)	(88)	(367)
Effect of foreign currency exchange differences	18,020	26,568	3,371	-	527	8,740	57,226
Balance at 31 December 2020	261,999	1,193,221	242,247	4,028	13,144	269,306	1,983,945
At 1 January 2021	261,999	1,193,221	242,247	4,028	13,144	269,306	1,983,945
Additions	18,750	8,994	173	-	357	29,547	57,821
Reclassification	3,749	2,489	4,251	-	440	(10,929)	-
Transfers	(5,859)	-	-	-	-	-	(5,859)
Disposals	-	-	-	-	-	(857)	(857)
Effect of foreign currency exchange differences	(182)	2,402	(356)	-	91	785	2,740
Balance at 30 June 2021	278,457	1,207,106	246,315	4,028	14,032	287,852	2,037,790
Accumulated depreciation & impairment							
At 1 January 2020	41,987	304,039	148,900	2,326	5,854	-	503,106
Depreciation expense	9,189	49,391	27,132	403	1,359	-	87,474
Transfers	-	172	-	-	-	-	172
Disposal	-	(63)	(7,094)	-	-	-	(7,157)
Write off	(255)	-	100	-	(4)	-	(159)
Effect of foreign currency exchange differences	2,672	5,893	1,033	-	224	-	9,822
Balance at 31 December 2020	53,593	359,432	170,071	2,729	7,433	-	593,258
At 1 January 2021	53,593	359,432	170,071	2,729	7,433	-	593,258
Depreciation expense	5,079	28,826	13,004	200	701	-	47,810
Transfers	(123)	-	-	-	-	-	(123)
Effect of foreign currency exchange differences	(172)	927	(493)	-	45	-	307
Balance at 30 June 2021	58,377	389,185	182,582	2,929	8,179	-	641,252
Carrying amounts:							
At 1 January 2020	182,342	754,042	69,475	1,702	5,560	193,628	1,206,749
At 31 December 2020	208,406	833,789	72,176	1,299	5,711	269,306	1,390,687
At 30 June 2021	220,080	817,921	63,733	1,099	5,853	287,852	1,396,538

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12 Property, plant and equipment

12.2 Company

	Leasehold improvements and buildings N'million	Plant and machinery N'million	Motor vehicles N'million	Aircraft N'million	Furniture & equipment N'million	Capital work-in- progress N'million	Total N'million
Cost							
At 1 January 2020	52,287	635,120	144,807	4,028	4,124	35,179	875,545
Additions	-	786	722	-	30	55,557	57,095
Reclassifications	18,056	7,211	25,379	-	398	(51,044)	-
Transfers	-	(554)	-	-	-	3,392	2,838
Disposal	-	(63)	(6,206)	-	-	-	(6,269)
Balance at 31 December 2020	70,343	642,500	164,702	4,028	4,552	43,084	929,209
At 1 January 2021	70,343	642,500	164,702	4,028	4,552	43,084	929,209
Additions	18,603	1,552	(28)	-	37	(7,651)	12,513
Reclassification	564	1,950	4,849	-	425	(7,788)	-
Disposal	-	-	-	-	-	(857)	(857)
Balance at 30 June 2021	89,510	646,002	169,523	4,028	5,014	26,788	940,865
Accumulated depreciation & impairment							
At 1 January 2020	15,710	209,942	98,970	2,326	2,763	-	329,711
Depreciation expense	2,382	29,700	20,667	403	685	-	53,837
Disposal	-	(63)	(6,202)	-	-	-	(6,265)
Balance at 31 December 2020	18,092	239,579	113,435	2,729	3,448	-	377,283
At 1 January 2021	18,092	239,579	113,435	2,729	3,448	-	377,283
Depreciation expense	1,488	14,829	10,225	200	336	-	27,078
Balance at 30 June 2021	19,580	254,408	123,660	2,929	3,784	-	404,361
Carrying amounts:							
At 1 January 2020	36,577	425,178	45,837	1,702	1,361	35,179	545,834
At 31 December 2020	52,251	402,921	51,267	1,299	1,104	43,084	551,926
At 30 June 2021	69,930	391,594	45,863	1,099	1,230	26,788	536,504

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Notes to the condensed consolidated and separate interim financial statements

For the three months and six months ended 30 June 2021

13 Intangible assets

13.1 Group

	Computer software N'million	Exploration assets N'million	Total N'million
Cost			
At 1 January 2020	4,649	2,424	7,073
Additions	253	298	551
Transfers	-	851	851
Write-off	(36)	(1,606)	(1,642)
Effect of foreign currency exchange differences	505	1,358	1,863
Balance at 31 December 2020	5,371	3,325	8,696
At 1 January 2021	5,371	3,325	8,696
Additions	177	103	280
Effect of foreign currency exchange difference	60	299	359
Balance at 30 June 2021	5,608	3,727	9,335
Accumulated amortisation			
At 1 January 2020	3,330	80	3,410
Amortisation expense	253	60	313
Transfers	-	(143)	(143)
Effect of foreign currency exchange differences	297	265	562
Balance at 31 December 2020	3,880	262	4,142
At 1 January 2021	3,880	262	4,142
Amortisation expense	134	21	155
Effect of foreign currency exchange difference	51	11	62
Balance at 30 June 2021	4,065	294	4,359
Carrying amounts:			
At 1 January 2020	1,319	2,344	3,663
At 31 December 2020	1,491	3,063	4,554
At 30 June 2021	1,543	3,433	4,976

Computer software represent software which is amortized on a straight line basis.

Exploration assets are amortized in line with the useful life of the mines.

There are no development expenditure capitalised as internally generated intangible asset.

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Notes to the condensed consolidated and separate interim financial statements For the three months and six months ended 30 June 2021

13 Intangible assets

13.2 Company

	Computer software N'million	Total N'million
Cost		
At 1 January 2020	1,397	1,397
Additions	142	142
Balance at 31 December 2020	1,539	1,539
At 1 January 2021	1,539	1,539
Additions	29	29
Balance at 30 June 2021	1,568	1,568
Accumulated amortisation		
At 1 January 2020	1,328	1,328
Amortisation expense	31	31
Balance at 31 December 2020	1,359	1,359
At 1 January 2021	1,359	1,359
Amortisation expense	31	31
Balance at 30 June 2021	1,390	1,390
Carrying amounts:		
At 1 January 2020	69	69
At 31 December 2020	180	180
At 30 June 2021	178	178

Computer software represent software which is amortized on a straight line basis.

There are no development expenditure capitalised as internally generated intangible asset.

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For the three months and six months ended 30 June 2021

14 Right of use assets

14.1 Group

	Land and buildings ₦'million	Plant and machinery ₦'million	Motor vehicles ₦'million	Total ₦'million
Cost				
At 1 January 2020	12,329	304	1,147	13,780
Additions	993	613	37	1,643
Transfers	(48)	-	-	(48)
Effect of foreign currency exchange differences	634	177	238	1,049
Balance at 31 December 2020	13,908	1,094	1,422	16,424
At 1 January 2021	13,908	1,094	1,422	16,424
Additions	747	-	150	897
Transfers	5,859	-	-	5,859
Effect of foreign currency exchange differences	27	113	157	297
Balance at 30 June 2021	20,541	1,207	1,729	23,477
Accumulated depreciation & impairment				
At 1 January 2020	1,306	135	383	1,824
Depreciation expense	1,241	257	253	1,751
Effect of foreign currency exchange differences	54	76	125	255
Balance at 31 December 2020	2,601	468	761	3,830
At 1 January 2021	2,601	468	761	3,830
Depreciation expense	606	173	124	903
Transfers	123	-	-	123
Effect of foreign currency exchange differences	(20)	61	87	128
Balance at 30 June 2021	3,310	702	972	4,984
Carrying amounts:				
At 1 January 2020	11,023	169	764	11,956
At 31 December 2020	11,307	626	661	12,594
At 30 June 2021	17,231	505	757	18,493

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14 Right of use assets

14.2 Company

	Land and buildings ₦'million	Total ₦'million
Cost		
At 1 January 2020	1,648	1,648
Additions	873	873
Balance at 31 December 2020	2,521	2,521
At 1 January 2021	2,521	2,521
Additions	589	589
Balance at 30 June 2021	3,110	3,110
Accumulated depreciation & impairment		
At 1 January 2020	654	654
Depreciation expense	703	703
Balance at 31 December 2020	1,357	1,357
At 1 January 2021	1,357	1,357
Depreciation expense	347	347
Balance at 30 June 2021	1,704	1,704
Carrying amounts:		
At 1 January 2020	994	994
At 31 December 2020	1,164	1,164
At 30 June 2021	1,406	1,406

**Notes to the condensed consolidated and separate interim financial statements
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15 Investments

Details of the Group's subsidiaries at the end of the reporting period are as follows:

15.1 Name of subsidiary	Place of incorporation and operation	Proportion of ownership or voting power held by the Group	
		30/06/2021	31/12/2020
Dangote Cement South Africa (Pty) Limited	South Africa	64.00%	64.00%
Dangote Industries (Ethiopia) Plc	Ethiopia	99.97%	99.97%
Dangote Cement Zambia Limited	Zambia	99.96%	99.96%
Dangote Cement Senegal S.A	Senegal	99.99%	99.99%
Dangote Cement Cameroun S.A	Cameroun	99.97%	99.97%
Dangote Cement Limited, Tanzania	Tanzania	99.70%	99.70%
Dangote Cement Congo S.A	Congo	100.00%	100.00%
Dangote Cement (Sierra Leone) Limited	Sierra Leone	99.60%	99.60%
Dangote Cement Cote D'Ivoire S.A	Cote D'Ivoire	80.00%	80.00%
Dangote Industries Gabon S.A	Gabon	80.00%	80.00%
Dangote Cement Ghana Limited	Ghana	100.00%	100.00%
Dangote Cement - Liberia Ltd.	Liberia	100.00%	100.00%
Dangote Cement Burkina Faso S.A	Burkina Faso	95.00%	95.00%
Dangote Cement Chad S.A	Chad	95.00%	95.00%
Dangote Cement Mali S.A	Mali	95.00%	95.00%
Dangote Cement Niger SARL	Niger	95.00%	95.00%
Dangote Industries Benin S.A	Benin	98.00%	98.00%
Dangote Cement Togo S.A	Togo	90.00%	90.00%
Dangote Cement Kenya Limited	Kenya	90.00%	90.00%
Dangote Quarries Kenya Limited	Kenya	90.00%	90.00%
Dangote Cement Madagascar Limited	Madagascar	95.00%	95.00%
Dangote Quarries Mozambique Limitada	Mozambique	95.00%	95.00%
Dangote Cement Nepal Pvt. Limited	Nepal	100.00%	100.00%
Dangote Zimbabwe Holdings (Private) Limited	Zimbabwe	90.00%	90.00%
Dangote Cement Zimbabwe (Private) Limited	Zimbabwe	90.00%	90.00%
Dangote Energy Zimbabwe (Private) Limited	Zimbabwe	90.00%	90.00%
Dangote Mining Zimbabwe (Private) Limited	Zimbabwe	90.00%	90.00%
Dangote Cement Guinea SA	Guinea	95.00%	95.00%
Cimenterie Obajana Sprl- D.R. Congo	D.R. Congo	98.00%	98.00%
Itori Cement Plc.	Nigeria	99.00%	99.00%
Okpella Cement Plc.	Nigeria	99.00%	99.00%
Dangote Takoradi Cement Production Limited	Ghana	99.00%	99.00%
Dangote Cement Yaounde	Cameroun	90.00%	90.00%
Dangote Cement Congo D.R. S.A	D.R. Congo	99.00%	99.00%
DCP Cement Limited	Nigeria	90.00%	90.00%
Dangote Mines Limited, Tanzania	Tanzania	99.70%	99.70%
Dangote Contracting Services Limited, Tanzania	Tanzania	99.70%	99.70%
Dangote Mining Niger S.A	Niger	88.00%	88.00%
Dangote Ceramics Limited	Nigeria	99.00%	99.00%

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15 Investments

15.2	Investments in subsidiaries	Group		Company	
		30/06/2021 ₦'million	31/12/2020 ₦'million	30/06/2021 ₦'million	31/12/2020 ₦'million
	Dangote Cement South Africa (Pty) Limited	-	-	27,922	27,922
	Dangote Industries (Ethiopia) Plc	-	-	40,036	40,036
	Dangote Cement Zambia Limited	-	-	106	106
	Dangote Cement Senegal S.A	-	-	64,782	64,782
	Dangote Cement Cameroun S.A	-	-	15,160	15,160
	Dangote Cement Ghana Limited	-	-	135	135
	Dangote Cement Limited, Tanzania	-	-	13,851	13,851
	Dangote Cement Congo S.A	-	-	3	3
	Dangote Cement (Sierra Leone) Limited	-	-	18	18
	Dangote Cement Cote D'Ivoire S.A	-	-	16	16
	Dangote Industries Gabon S.A	-	-	31	31
	Dangote Cement Burkina Faso S.A	-	-	3	3
	Dangote Cement Chad S.A	-	-	3	3
	Dangote Cement Mali S.A	-	-	3	3
	Dangote Cement Niger SARL	-	-	7	7
	Dangote Industries Benin S.A	-	-	3	3
	Dangote Cement Togo S.A	-	-	5	5
	Dangote Takoradi Cement Production Limited	-	-	141	141
	Dangote Cement Madagascar Limited	-	-	2	2
	Dangote Cement Congo D.R. S.A	-	-	6	6
	Itori Cement Plc.	-	-	1	1
	Okpella Cement Plc.	-	-	1	1
	DCP Cement Limited	-	-	1	1
	Dangote Ceramics Limited	-	-	10	10
	Dangote Cement Yaounde	-	-	23	-
	Dangote Cement - Liberia Limited	-	-	-	-
	Dangote Cement Kenya Limited	-	-	-	-
	Dangote Quarries Kenya Limited	-	-	-	-
	Dangote Quarries Mozambique Limitada	-	-	-	-
	Dangote Cement Nepal Pvt. Limited	-	-	-	-
	Dangote Zimbabwe Holdings (Private) Limited	-	-	-	-
	Dangote Cement Zimbabwe (Private) Limited	-	-	-	-
	Dangote Energy Zimbabwe (Private) Limited	-	-	-	-
	Dangote Mining Zimbabwe (Private) Limited	-	-	-	-
	Dangote Cement Guinea SA	-	-	-	-
	Cimenterie Obajana Sprl- D.R. Congo	-	-	-	-
	Dangote Mines Limited, Tanzania	-	-	-	-
	Dangote Contracting Services Limited, Tanzania	-	-	-	-
	Dangote Mining Niger S.A	-	-	-	-
	Investments in subsidiaries	-	-	162,269	162,246

15.3	Investment in associate	Group		Company	
		30/06/2021 ₦'million	31/12/2020 ₦'million	30/06/2021 ₦'million	31/12/2020 ₦'million
	Societe des Ciments d' Onigbolo	5,711	5,711	1,582	1,582
	Investment in associate	5,711	5,711	1,582	1,582

The Group holds 43% of the voting rights in Societe des Ciments d' Onigbolo, a cement producing company incorporated in the Republic of Benin.

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16 Prepayments

	Group		Company	
	30/06/2021	31/12/2020	30/06/2021	31/12/2020
	₦'million	₦'million	₦'million	₦'million
Advance to contractors	18,144	22,608	1,957	5,000
Prepayment for road infrastructure tax credit	-	14,605	-	14,605
Prepayments	18,144	37,213	1,957	19,605

Advance to contractors represents various advances made to contractors for the construction of plants.

17 Lease receivables

	Group		Company	
	30/06/2021	31/12/2020	30/06/2021	31/12/2020
	₦'million	₦'million	₦'million	₦'million
Trucks leased to customers	12,708	15,095	12,708	15,095
Non current portion of lease receivables	7,036	9,846	7,036	9,846
Current portion of lease receivables	5,672	5,249	5,672	5,249

17.1 Leasing arrangements

The Group entered into finance lease arrangement for some of its trucks. All leases are denominated in Naira. The average term of finance leases entered into is 4.17 years.

18 Receivables from Subsidiaries

	Company	
	30/06/2021	31/12/2020
	₦'million	₦'million
Related party transactions - Non Current		
Entities controlled by the company	870,890	815,463

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Notes to the condensed consolidated and separate interim financial statements For the three months and six months ended 30 June 2021

19 Inventories

	Group		Company	
	30/06/2021	31/12/2020	30/06/2021	31/12/2020
	₦'million	₦'million	₦'million	₦'million
Finished goods	7,911	5,887	5,311	3,203
Work-in-progress	11,690	8,929	2,853	2,005
Raw materials	16,842	5,434	4,688	2,188
Packaging materials	7,766	4,165	3,969	1,152
Consumables	12,804	12,834	8,098	8,090
Fuel	14,679	6,219	11,227	3,453
Spare parts	66,503	58,727	35,013	31,843
Goods-in-transit	12,189	6,075	5,812	2,611
Inventories	150,384	108,270	76,971	54,545

20 Trade and other receivables

	Group		Company	
	30/06/2021	31/12/2020	30/06/2021	31/12/2020
	₦'million	₦'million	₦'million	₦'million
Trade receivables	16,052	15,496	6,138	5,108
Impairment allowance on trade receivables	(1,377)	(1,344)	(1,161)	(1,082)
	14,675	14,152	4,977	4,026
Staff loans and advances	1,801	1,952	1,294	1,527
Value added tax receivables	3,303	2,630	-	-
Receivables from registrar	1,143	1,143	1,143	1,143
Other receivables	21,967	15,317	8,614	8,133
Trade and other receivables	42,889	35,194	16,028	14,829

21 Prepayments and other current assets

	Group		Company	
	30/06/2021	31/12/2020	30/06/2021	31/12/2020
	₦'million	₦'million	₦'million	₦'million
Advance to contractors	19,351	17,728	3,692	1,942
Advance payment to suppliers	47,435	34,862	32,958	27,021
Rent and insurance	3,474	2,339	732	971
Prepayment for tax credit	1,560	8,418	1,560	8,418
Total current prepayments	71,820	63,347	38,942	38,352
Due from related parties - current				
Parent company	12,185	8,522	12,185	8,522
Loans to parent company	76,600	70,000	76,600	70,000
Entities controlled by the parent company	102,361	106,657	96,090	101,345
Affiliates and associates of parent company	34	35	-	-
Subsidiaries	-	-	218,715	186,847
Current receivables from related parties	191,180	185,214	403,590	366,714
Prepayments and other current assets	263,000	248,561	442,532	405,066

Current advance to contractors represents various advances made for the purchase of LPFO, AGO, Coal and other materials which were not received at the end of the period/year.

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22 Cash and cash equivalents

	Group		Company	
	30/06/2021 N'million	31/12/2020 N'million	30/06/2021 N'million	31/12/2020 N'million
Cash and bank balances	106,596	115,871	25,954	48,492
Short term deposits	45,109	29,964	44,440	20,356
Cash and cash equivalents per statement of financial position	151,705	145,835	70,394	68,848
Bank overdrafts used for cash management purposes (Note 24)	(58,397)	(4,796)	(52,247)	-
Cash and cash equivalents per statement of cash flows	93,308	141,039	18,147	68,848

Cash and cash equivalents include restricted cash of ₦7.44 billion for Group and ₦3.62 billion for Company (2020: ₦3.83 billion for Group and ₦3.49 for Company) on letters of credit for the acquisition of inventories, property, plant and equipment and debt service reserve account.

23 Trade and other payables

	Group		Company	
	30/06/2021 N'million	31/12/2020 N'million	30/06/2021 N'million	31/12/2020 N'million
Trade payables	63,035	56,168	44,837	38,676
Payable to contractors	113,132	123,099	15,229	12,270
Value added tax	10,191	7,635	4,724	4,760
Withholding tax payable	24,530	22,898	1,904	1,981
Staff pension	709	722	16	15
Advances from customers	65,920	69,193	47,086	49,745
Suppliers' credit *	8,533	2,859	8,533	2,859
Dividend payables	3,921	4,013	3,921	4,013
Accruals and other payables	66,602	62,801	16,535	25,926
Trade and other payables	356,573	349,388	142,785	140,245

* represents amounts payable for property, plant and equipment acquired on suppliers' credit.

24 Financial liabilities

	Group		Company	
	30/06/2021 N'million	31/12/2020 N'million	30/06/2021 N'million	31/12/2020 N'million
Unsecured borrowings at amortised cost				
Bulk Commodities International loans (a)	24,968	23,515	1,356	1,322
Loans from Dangote Oil & Gas Ltd	35,919	32,905	35,919	32,905
Bond (d)	147,785	98,423	147,785	98,423
Commercial paper	-	110,970	-	110,970
	208,672	265,813	185,060	243,620
Secured borrowings at amortised cost				
Power intervention loan (b)	1,148	2,238	1,148	2,238
Bank loans (e)	342,789	215,059	237,877	103,771
	343,937	217,297	239,025	106,009
Total borrowings	552,609	483,110	424,085	349,629
Non-current portion of financial debts	197,604	158,908	147,447	98,577
Current portion repayable in one year and shown under current liabilities	296,608	319,406	224,391	251,052
Overdraft balances (Note 22)	58,397	4,796	52,247	-
Short-term portion	355,005	324,202	276,638	251,052
Interest payable	7,621	10,809	4,425	7,228
Financial liabilities (current)	362,626	335,011	281,063	258,280

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24 Financial liabilities (Contd.)

(a) The loans from Bulk Commodities International, a related party, are denominated in USD with interest rate ranging from 6% to 8.5% per annum.

(b) In 2011 and 2012, the Bank of Industry through Guaranty Trust Bank Plc and Access Bank Plc granted the Company the sum of ₦24.5 billion long-term loan repayable over 10 years at an all-in annual interest rate of 7% for part financing or refinancing the construction cost of the power plants at the Company's factories under the Power and Aviation Intervention Fund. The loan had a moratorium of 12 months. Given the concessional terms at which the Company secured the loan, it is considered to have an element of government grant. Using prevailing market interest rates for an equivalent loan of 12.5%, the fair value of the loan is estimated at ₦20.7 billion. The difference of ₦3.8 billion between the gross proceeds and the fair value of the loan is the benefit derived from the low-interest rate loan and is recognised as deferred revenue. The facility is secured by a debenture on all fixed and floating assets of the Company to be shared pari passu with existing lenders.

(c) The Company entered into foreign currency swap which is carried at fair value. The amount represents a liability arising from the foreign currency swap arrangement.

(d) The Company issued bonds with a total face value of ₦150 billion and a coupon rate of 11.25% to 13.5%. The tenure is between 3 to 7 years.

(e) Bank loans include Letters of credit (LCs) obtained to finance inventories, property, plant and equipment, etc. The average interest rate is Libor plus 7.5%.

25 Deferred revenue

	Group		Company	
	30/06/2021	31/12/2020	30/06/2021	31/12/2020
	₦'million	₦'million	₦'million	₦'million
Deferred revenue arising from government grant (Note 25(a))	440	444	9	37
Current portion of deferred revenue (Note 26)	28	70	9	37
Non-current portion of deferred revenue	412	374	-	-

(a) The deferred revenue mainly arises as a result of the benefit received from government loans received. The revenue was recorded in other income line in line with IAS 20.

26 Other current liabilities

	Group		Company	
	30/06/2021	31/12/2020	30/06/2021	31/12/2020
	₦'million	₦'million	₦'million	₦'million
Current portion of deferred revenue (Note 25)	28	70	9	37
Due to related parties				
Entities controlled by the parent company	57,715	50,387	55,789	42,513
Affiliates and associates of parent company	45,901	33,003	23,847	23,272
Subsidiaries	-	-	39,911	15,887
Current payables to related parties	103,616	83,390	119,547	81,672
Other current liabilities	103,644	83,460	119,556	81,709

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27 Related party transactions

Balances and transactions between the Company and its subsidiaries, which are related parties of the Company, have been eliminated on consolidation. Details of transactions between the Group and Company, and other related parties are disclosed below.

The Group and the Company, in the normal course of business, sells to and buys from other business enterprises that fall within the definition of a 'related party' contained in International Accounting Standard 24. These transactions mainly comprise purchases, sales, finance costs, finance income and management fees paid to shareholders. The companies in the Group also provide funds to and receive funds from each other as and when required for working capital financing and capital projects.

27.1 Trading transactions

During the period, Group entities entered into the following trading transactions with related parties that are not members of the Group:

	Sale of goods		Purchases of goods	
	30/06/2021 N'million	31/12/2020 N'million	30/06/2021 N'million	31/12/2020 N'million
Entities controlled by the parent company	5,493	15,194	90,892	123,707
Affiliates and associates of the parent company	-	-	32,793	43,049

During the period, the company entered into the following trading transactions with related parties:

	Sale of goods		Purchases of goods	
	30/06/2021 N'million	31/12/2020 N'million	30/06/2021 N'million	31/12/2020 N'million
Entities controlled by the parent company	5,493	15,194	87,620	115,650
Affiliates and associates of the parent company	-	-	12	10,649
Subsidiaries	2,091	5,056	29,629	11,125

In addition to sales and purchases of goods, the Company charged interest amounting to ₦14.9 billion (June 2020: ₦17.0 billion) on loans granted to subsidiaries. This interest is eliminated on consolidation.

During the period, there was no interest charge from the parent company (June 2020: ₦487.7 million). In addition, the Group earned a total interest income of ₦6.6 billion (June 2020: ₦2.2 billion) from the Parent company.

In addition to the above, Dangote Industries Limited performed certain administrative services for the Company, for which a management fee of ₦2.3 billion (June 2020: ₦2.6 billion) was charged, being an allocation of costs incurred by relevant administrative departments.

27.2 Loans from related parties

	Group		Company	
	30/06/2021 N'million	31/12/2020 N'million	30/06/2021 N'million	31/12/2020 N'million
Affiliates and associates of the parent company	24,968	23,515	1,356	1,322
Entities controlled by the parent company	35,919	32,905	35,919	32,905

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28 Provisions

	Group		Company	
	30/06/2021	31/12/2020	30/06/2021	31/12/2020
	₦'million	₦'million	₦'million	₦'million
Balance at beginning of the period/year	8,049	3,684	5,049	1,950
Effect of foreign exchange differences	364	317	-	-
Provisions made during the period/year	216	3,071	315	2,865
Transfer from short term	-	717	-	-
Unwinding of discount	288	260	288	234
Balance at the end of the period/year	8,917	8,049	5,652	5,049

The above provision represents the Group's obligations to settle environmental restoration and dismantling/decommissioning cost of property, plant and equipment. The expenditure is expected to be utilised at the end of the useful lives for the mines.

29 Lease liabilities

	Group		Company	
	30/06/2021	31/12/2020	30/06/2021	31/12/2020
	₦'million	₦'million	₦'million	₦'million
Payable within one year	1,852	2,073	371	158
Payable after one year	8,040	7,772	-	130
Lease liabilities	9,892	9,845	371	288

30 Share capital

	Group & Company	
	30/06/2021	31/12/2020
	₦'million	₦'million
<i>Issued and fully paid:</i>		
Share capital (17,040,507,404 (2020: 17,040,507,404) ordinary shares of ₦0.5 each)	8,520	8,520
Share premium	42,430	42,430

Dangote Cement Plc

Notes to the condensed consolidated and separate interim financial statements For the three months and six months ended 30 June 2021

30.1 Shareholding Pattern as at 30 June 2021

SN	Shareholder	Units	%
1a	Aliko Dangote	27,642,637	0.16
1b	(Indirect: Aliko Dangote) Dangote Industries Ltd.	14,621,387,610	85.80
2	Sani Dangote	-	-
3	Olakunle Alake	8,000,000	0.05
4	Abdu Dantata	8,680	-
5	Devakumar V. G. Edwin	6,000,000	0.04
6	Ernest Ebi	100,000	-
7a	Emmanuel Ikazoboh	-	-
7b	(Indirect: Emmanuel Ikazoboh) Arm Nom: Osigbeme, Enterprises Limited	58,149	-
7c	(Indirect: Emmanuel Ikazoboh) Arm Nom: Emmanuel Osigbeme Ikazoboh	40,000	-
8a	Douraid Zaghouni	-	-
8b	(Indirect: Douraid Zaghouni) Investment Corporation of Dubai	243,540,000	1.43
9a	Viswanathan Shankar	-	-
9b	(Indirect: Viswanathan Shankar) GW Grey, Pte Ltd	128,560,764	0.75
10	Dorothy Udeme Ufot	-	-
11	Michael Davis	-	-
12	Cherie Blair	-	-
13	Michel Puchercos	-	-
14	Berlina Moroole	-	-
15	Dangote Cement Plc. <i>(Treasury Shares)</i>	40,200,000	0.24
16	Stanbic IBTC Nominees Ltd <i>(en bloc for various shareholders and available for trade on the NSE floor)</i>	962,074,358	5.65
17	Others	1,002,895,206	5.89
	Total	17,040,507,404	100.00

31 Contingent liabilities and contingent assets

The contingent liabilities in respect of pending litigations and other claims in these condensed consolidated and separate interim financial statements amounted to ₦115.5 billion (2020: ₦117.5 billion) and ₦47.8 billion (2020: ₦93.2 billion) for Group and Company respectively. The Directors are of the opinion that it is not probable that an outflow of resources embodying economic benefits will be required to settle these obligations and accordingly no provision has been made in the financial statements.